

Des Moines Pool Metropolitan Park District

September 13, 2022 7:00 p.m. Special "Hybrid*" Meeting (MRHS Library)

*Meetings are being held remotely using Zoom and in-person at the Mount Rainier High School Library (22450 19th Avenue So. – Second floor). If you wish to listen in, please do so at 1-253-215-8782 Meeting ID: 811 2078 5101 Passcode: 666161. Any questions or comments should be directed to Lauryne Thurmond, District Clerk at (206) 429-3852 or by email at lauryne.thurmond@desmoinespool.org. Public comments will be due by email to info@mtrainierpool.com by noon on the day of each meeting. This is due to the hybrid format of the meetings.

AGENDA

- 7:00 1. CALL TO ORDER ROLL CALL
- 7:01 **2. PLEDGE OF ALLEGIANCE**
- 7:03 3. ADOPTION/MODIFICATIONS OF AGENDA
- 7:04 4. ANNOUNCEMENTS, PROCLAMATIONS AND PRESENTATIONS
- 7:05 5. PUBLIC COMMENT (Please Limit to Three [3] Minutes)

<u>Remote Meeting</u>: If you wish to make public comment, please submit in writing via email to <u>info@mtrainierpool.com</u> by Noon on Tuesday, September 13th. Please include your name, address and contact phone number. All timely submitted public comments will be read at the meeting subject to the time limit. Any public comments received after noon, will be read at the following regular meeting.

6. EXECUTIVE SESSION

7:15 a. HSD Lease Update

7. NEW BUSINESS

- 7:25 a. Master Plan Review
- 7:35 b. 2022-2023 Programming
- 7:45 c. Staffing Plan
- 7:55 d. Budget

22450 19th Avenue South, Des Moines WA 98198 (Meeting Physical Location) 22722 19th Avenue South, Des Moines, WA 98198 (Mailing Address)

To enhance our community's quality of life by providing access to and promoting participation in aquatics programs

The Des Moines Pool Metropolitan Park District is committed to compliance with both the Washington Law Against Discrimination and the Americans with Disabilities Act. The District's meetings are hybrid (remote and in-person) due to COVID-19. See the information above to join a meeting. If you have any questions, please contact Lauryne Thurmond, District Clerk, 206.429.3852.

e. Office Move/Admin Changes

8. UPCOMING MEETINGS

- a. September 20, 2022, Regular Board Meeting, 7:00pm, Location MRHS Library
- b. October 18, 2022, Regular Board Meeting, 7:00pm, Location MRHS Library
- c. November 15, 2022, Regular Board Meeting, 7:00pm, Location MRHS Library

ADJOURNMENT

22450 19th Avenue South, Des Moines WA 98198 (Meeting Physical Location) 22722 19th Avenue South, Des Moines, WA 98198 (Mailing Address)

To enhance our community's quality of life by providing access to and promoting participation in aquatics programs

Des Moines Pool Metropolitan Park District

AGENDA ITEMS SUMMARY SHEET

Agenda Item #: 6a	Assigned to: District	G.M./Legal M	leeting Date:	09/13/22
Under: Executive Session	on Business	A	ttachment:	None
Subject: HSD Lease Exte	nsion			
Background/Summary: At the January 18, 2022, re General Manager to reach letter to renew was due by At the March 15 regular me the Mount Rainier Pool lead Highline School District be District have met and will of Since this is a contract neg proposed agreement will be direction of the board. At the July 19 Regular Boa and edits by August 2, 202 August 3 to go over all edi proposed edits at the mee UPDATE: I met with HSD gone over by the school di week, but I have not heard back from changes discuss fluid situation, I will update	out to the Highline Sch April 30, 2022. eeting, the board directors. This letter was sent fore the deadline. The Decontinue to meet on the gotiation, the District GN be presented. This is to dear Meeting, it was reque 22. The District GM met to for recommendations ting to go back to the so on Monday, August 29, estrict's AD and myself. It back (as of September sed in the meeting from	ed the District about the and confirmed to be district General Man lease extension. If is notifying the board with the Capital and to the full board. The chool district for negon where a DRAFT of the were supposed 16). On September 6 legal and sent it on	e lease extens o send a letter e received from ager and High ard of progress M negotiation members mak I Contracts Co ne board will go otiations. the agreement to schedule a 6, I also receiv to HSD. Since	to extend to extend the the alline School s, but no s reflect the ce comments ommittee on o over the t was first meeting last yed edits this is a
Fiscal Impact: N/A				
•				
Chair Announcement: Ex RCW 42.30.110(1)(b) to m property The executive session with - Any direction made by the	neet with legal counsel to	o discuss to conside	er the lease of	
Reviewed by District Lega	l Counsel: Yes X	No Date:	: <u>Various</u>	
Two Touch Rule:	8/03/22 3/15/22 To be determined		eting (Informa	
Action Taken: Adopte	d Rejecte	ed Pos	stponed	
Follow-up Needed:	Yes No	Report I	back date:	

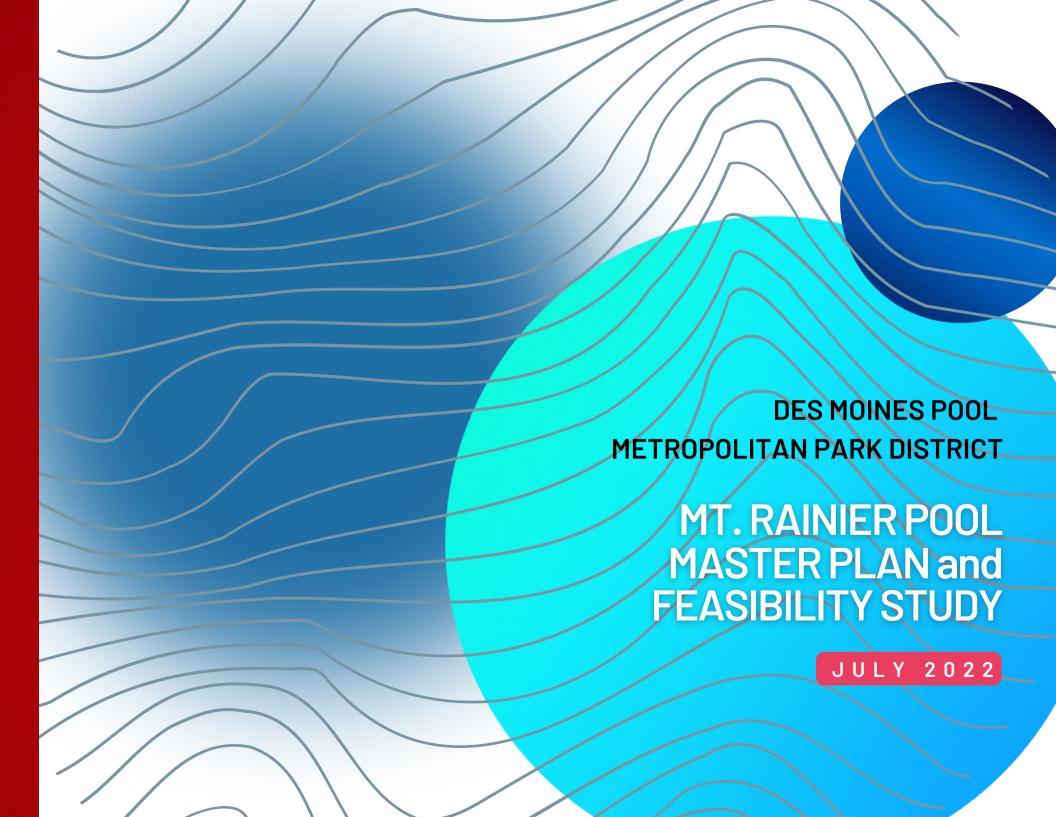
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- No attachments.

Des Moines Pool Metropolitan Park District

AG	ENDA ITE	MS SUMMAR	RY SHEET			
Agenda Item #: 7a	Assigned to:	District GM	Meeting Date:	09/13/22		
Under: Business			Attachment: _	Yes		
Subject: Master Plan						
Background/Summary: At the July 19, 2022, regula section and the foundation The Board of Commissione	for the Master	r Plan and Aquatic	Feasibility Study.			
The Capital and Contracts current attached draft.				•		
This Master Plan information support decision-making.	on will build in	to the Aquatic Feas	sibility Study to help guic	le and		
The District GM met with the edits. There was trouble wis members with a due date of word format to better be edited.	th editing, so t one week befo	the District GM will	send a draft of the plan	to board		
A second round of edits wa were received (as of Septe	•	August 31, and I ext	tended it to September	5. No edits		
The hope is to bring a final draft to the September 20 th meeting.						
Fiscal Impact: N/A						
Proposed Motion: No mot	ion necessary	/. Present at Septer	mber 20 meeting.			
Reviewed by District Legal	Counsel: '	YesNo	Date: <u>N/A</u>	-		
Two Touch Rule:	7/19/22	First I	Committee Review Board Meeting (Informond Board Meeting (Ac	ational)		
Action Taken: Adopted	d	Rejected	Postponed			
Follow-up Needed:	YesNo	·	Report back date:			
Notes:						

- Attachment – Master Plan (Canva)





DES MOINES POOL METROPOLITAN PARK DISTRICT MT RAINIER POOL MASTER PLAN AND FEASIBILITY STUDY

Submitted To:

Scott Deschenes, District General Manager 22722 19th Ave. S., Des Moines, WA 98198

BOARD OF COMMISSIONERS

Joe Dusenbury, Clerk of the Board Shane Stender, Commissioner Shane Young, President Holly Campbell, Commissioner Gene Achziger, Commissioner

Prepared By:



In Association With:















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HISTORY

Opened in 1975, Mount Rainier Pool was constructed as part of the King County Forward Thrust initiative, offering public indoor aquatic services to the City of Des Moines and its greater geographic areas.

Specific services offered to the community include swimming lessons, water exercises, recreational, and high school swim team events. These services have been provided since the opening of the pool.

Created by voters in 2009 to keep the aquatic center doors open, the Des Moines Pool Metropolitan Park District (DMPMPD) currently operates and maintains the pool through a lease agreement with Highline School District. Additionally, both Highline School District and the City of Normandy Park remain as active stakeholders in the operations of the pool.

With Mount Rainier Pool being located in a waterfront community, water safety is a concern, and the Des Moines Pool Metropolitan Park District's primary goal is to ensure everyone, especially children, know how to swim.

GENERAL INFORMATION

Mount Rainier Pool was originally jointly operated by the cities of Des Moines, Normandy Park, Sea-Tac, King County Parks, and the Highline School District from its opening in September of 1975 until it was slated for closure in 2009. It was then that The Des Moines Pool Metropolitan Park District was formed in 2009 by public citizen vote to acquire and maintain operations of the pool. From 2009 to present, Mount Rainier Pool underwent renovations and improvements to extend the life of the existing building, but with the building starting to age out, considerations for replacing the building became a priority.

In 2014, DMPMPD hired BLRB to perform and existing condition review (non-comprehensive) and report on deficiencies and needs for the existing building. The report summation was a precursor for determining future improvements and building upgrades with consideration for designing a new facility. At that time, only building repairs were made. Subsequently in 2017, DMPMPD tasked Barker Rinker Seacat to provide feasibility studies reviewing the existing aquatic building for improvement and expansion verses a new aquatic facility located on new property site based on census data review and projections for increase and influx of population in the Des Moines areas due to positive economic growth in the last ten years. While a new facility was favored for consideration, other similar facilities located in secondary service areas of Des Moines offered both aquatic services and additional amenities already being utilized by those communities. In order to recover the new building costs, a significant demographic of users would be required to contribute the revenue needed. Based on the consultant's economic modeling, it was determined that a new facility and its operations revenue would not be able to recover such costs. Additionally, it did not appear that support would come from other agencies or key community members for this facility. DMPMPD did not feel this option was worth pursuing and did not commission the completion of the report.

With the recent social and economic impacts of the pandemic, reviewing options for renovating the existing aquatics building has come to the forefront. This Master Plan establishes a framework for possible future improvements and expansion of the existing building and property, as well as focusing on programs which enhance and promote the unique function of Mount Rainier Pool as a learning and teaching facility for aquatic programs.

Additionally, this Master Plan reviews DMPMPD's need to establish relationships and linkages with other businesses, organizations, and agencies which may utilize these facilities for the longer term. These partnerships will assist in accomplishing a more successful economic goal than if DMPMPD were to move forward alone.

MISSION STATEMENT

The Des Moines Pool Metropolitan
Park District is the operator of Mount
Rainier Pool.

- We provide aquatic programs and services for our constituents, affiliates and the interested public
- We value all members of the swimming community, and the staff and volunteers who serve them.
- We are committed to excellence and the proliferation of swimming.
- We are committed to providing a safe and positive environment for all members of our community, regardless of race, gender, ethnicity, belief, or economic circumstance.

VISION STATEMENT

To create a healthy community by embracing swimming as an essential life skill.

CORE OBJECTIVES

The Des Moines Pool Metropolitan Park District's mission is to grow and strengthen the activity of swimming. Specifically we seek to:

- Rigorously strive to eliminate implicit bias in swimming
- Increase our reach by expanding participation in swimming throughout the community. Our goal is that every child will have the opportunity to swim.
- Promote swimming as a healthy lifestyle and encourage participation in aquatic endeavors.
- Restore and sustain the competitive success of local swimming affiliated teams on both local and regional levels.

CULTURAL VALUES AND OPERATIONAL PRINCIPLES

The organizational and business culture of the Des Moines Pool Metropolitan District is founded upon a strong value system. This value system is the cornerstone for the attitude and work ethic to which we are all committed.

CULTURAL VALUES AND OPERATIONAL PRINCIPLES

- Embrace the responsibilities of leadership and strive for excellence in everything we do
- Conduct business with integrity, transparency, and a spirit of stewardship; act in the best interests of swimming and our constituents
- Be service-oriented with our contituents, customers, and each other
- Engage in disciplined planning but not be afraid to act intuitively to confront challenges and sieze opportunities
- Identify clear priorities and allocate our time and resources accordingly
- Hold ourselves and each other accountable to the highest standards of professionalism and transparency; treat others fairly and with respect
- Exhibit and entrepreneurial spirit, enthusiasm for expanding access, and a positive "I can do" attitude
- Encourage environments in which our patrons are safe
- Eliminate implicit bias and promote the importance of diversity and inclusion
- Strive to learn and improve, always be open to questions, and maintain a willingness to change

QUALITY PROGRAMS, ACTIVITIES, AND SERVICES

The Des Moines Pool Metropolitan Pool District (DMPMPD) intends for Mount Rainier Pool (MRP) to provide more comprehensive and quality swim services and space to serve multi-function programs within the immediate community they serve. DMPMPD aligns with the community values and their history together, and the commitment to education, teaching, accessibility, diversity, and inclusion. This includes improvement of the current MRP facilities to accommodate future growth and expansion of swim programs and services.

Existing services which include open programs, swim classes, facility rentals, and special events are currently maximized for scheduling. MRP is also at physical capacity for program services based on availability of its existing building space. DMPMPD endeavors to add additional programming that elevates MRP as an educational aquatic facility which offers programs such as master swimming, pairing swim classes with the school district curriculum, and creating district-wide swim lessons to name a few.

COMMUNITY and PARTNERSHIP

MRP is an important community builder in Des Moines as it is the only public local aquatic facility available in the area. Located in Central Des Moines and situated on the same campus site as Mount Rainier High School, Pacific Middle School, and Midway Elementary, it is directly leased by the Highline School District, and partners with the adjacent schools for swim classes when school is in session. MRP has maintained a long term reciprocal relationship with the school district, and continues to actively find opportunities to connect with other groups and organizations in the immediate and surrounding community.

MRP's presence serves to cultivate a hub for educational and social enrichment. DMPMPD is committed to providing a facility that promotes a healthy community by embracing swimming as an essential life skill. This pool is a center for the immediate neighborhood to gather and share experiences and activities which engage the community at large. MRP is sustained and strengthened by community support, and in turn, intends to maximize its value and investment with its excellence in instructional swim services.

DIVERSITY, EQUITY, AND INCLUSION

A core value for DMPMPD is to ensure that MRP is a facility which is equitable and inclusive in all of its program and facility offerings. Part of this is designing program curricula and building spaces which promote diversity of nationalities, culture, and thought. Additionally, providing a safe and positive environment for all members of the community, regardless of race, gender, ethnicity, belief or economic circumstance is priority.

Another critical aspect of inclusion is ensuring that the building facility is physically accessible to all. Accessibility is most commonly characterized as resolving a physical barrier for users; however, not all disabilities are visibly seen. Therefore, it is critical that the physical attributes of the building and functions of the spaces be up to date in accessibility compliance. As this is a fifty plus year old building, the Master Plan will consider DMPMPD's DEI goals with holistic design in mind. This includes all aspects of the exterior property and site, and building in its entirety.

MASTER PLAN PROCESS

The purpose of the Mount Rainier Pool Master Plan is to guide the development of the existing aquatics facility and associated property over the next five to ten years with regards to infrastructure development, building, land, and property use in support of the core objectives. This is necessary to accommodate projected growth within the primary service areas in the City of Des Moines, and allow for flexibility to changing programmatic needs. The mission and vision of The Des Moines Pool Metropolitan Park District is the basis for this master plan. These principles shall guide the decision making processes and provide a pathway for implementing the objectives and goals. A site analysis, comprehensive assessment, and feasibility study follows this narrative.

USE OF THE FACILITY and IMPROVEMENTS

DMPMPD aims to enhance the mission and vision of Mount Rainier Pool in services, programs, and outreach. Comprehensive assessment and feasibility review will determine the best way to integrate funding resources that become available in to multiple objectives for the facility and property. This will also be reviewed for best practices and use in short, mid, and long term goals. Areas and issues which will be reviewed for viability shall include but not be limited to:

Physical Attributes:

- code allowances, occupancy review
- exterior property boundaries and utilities
- · general grounds and landscaping
- parking spaces, capacity, and area
- pedestrian walkways and pathways
- universal accessibility and wayfinding
- security and safety
- building exterior envelope
- building interior spaces and floor plan efficiency
- building systems such as electrical and mechanical
- building condition such as seismic and structural
- relevant technology

Programmatic:

- · organization of programs, classes, activities equitable to funds
- scheduling and staffing to maximize programs and classes
- accommodations for functions for private lessons, rentals, special use, staff offices, locker rooms, meeting areas, gathering spaces and other auxiliary support spaces

Feasibility Study:

- Review property site and building for viability of improvements/modernization, expansion or additions
- Review options and designs which consider creating functions and features that cultivate gathering, community life, community participation and growth, and partners in the mission and vision of DMPMPD
- Create visually impacting and inviting spaces

OUTREACH AND RESOURCE ACOUISITION

DMPMPD and MRP are committed to developing an outward focus and engagement with the immediate Des Moines community, and are dedicated to strengthening existing relationships and communications with the City of Des Moines, City of Normandy Park, Highline School District, local businesses, and primary stakeholders and users with similar goals and mission.

General increase of public visibility and exposure will also be necessary to garner public interest and leverage resource support. Pursuing opportunities and partnerships with other businesses and community organizations for joint events will also galvanize similar mission and vision goals while establishing connections that enrich the general community in the importance and value of swimming and aquatic activities as a healthy and important life safety skill.



Mount Rainier Pool demographics illustrate diverse user groups and stakeholders within a limited geographic area. The current existing programs and services offered is at or beyond capacity. Proportionate to the programs and service, the building facility is also at capacity.

Based on an existing population of approximately 32,000 and projected growth for the Des Moines and greater area expected to increase continuously over the next five years plus, DMPMPD is reviewing the options for providing additional programming over a 2-10 year period. This in turn requires a comprehensive review of the existing building occupancy, utilization, and capacity to accommodate the forecasted plans at the existing property.

STAKEHOLDERS

Highline School District Highline College City of Des Moines Des Moines Residents King County City of Normandy Park PNS Swimming Legacy Foundation Alpha Dive **Seattle Metropolitan** Aquatic Club (SMAC) Yacht Club Local SCUBA businesses Local outdoor pools **Private Clubs**

Physical Therapists Sensory Classes Boating Community Dive Shops Fire District Port of Seattle

NEIGHBORHOODS SERVED

DES MOINES NORTH FEDERAL WAY KENT WEST HILL NORMANDY PARK

USER GROUPS

FAMILIES SENIORS MOTHERS **KIDS** DISABLED PERSONS W/ DISABILITIES **PNS SWIMMING MASTERS PROGRAM DIVE TEAMS** MRHS, PACIFIC **RECREATIONAL FITNESS**

EXISTING PROGRAMS AND SERVICES

• Mount Rainier Pool operating hours:

Monday/Wednesday/FridayTuesday/Thursday 8am-7pm 9am-7pm 8:30am-1pm Saturday Closed (except for Sunday large rentals)

SERVICES (offered at varied times and days):

o swim lessons

water exercise

Lifequard Prep

Water walking

Open Swim

special events

o swim teams (contract

o MRP Swim Club

MRHS Swim and HSD Dive Teams

Lap swimming

o Family Swim

o Rentals (birthdays and first responder training)

MOUNT RAINIER POOL FACILITY UTILIZATION

The current building is 14,918 sf, with a total property area of 45,850 sf.. There are 39 existing parking stalls, and 4 accessible stalls for 42 total parking stalls. The parking entry has a drop off loop which flows into the main parking area, and Highline School District offers overflow parking at the Mount Rainier High School lot. There currently no activities that occur at the building exterior, and pedestrian friendly areas are minimal to non-existent. Excluding the parking lot, the remaining property is undeveloped.

The building interior is at maximum usage capacity. While the natatorium is used for swim-related programs and events, the Lobby is used for certification classes (eg: lifeguard), babysitter trainings, PTSA swims, registration, special events, and family waiting areas as there are no other meeting rooms available. Special events utilize the entire facility. The existing building comprises of: natatorium, Lobby (w/ reception), staff locker rooms, public men's and women's locker rooms, first aid office, small storage, men's and women's small changing room, manager's office, and pool operations and mechanical spaces. This building compared with other Forward Thrust pools lacks amenities to effectively serve the user groups and activities associated with the aquatics programs.

PROGRAM AND SERVICE SPACES

Programmatically, Mount Rainier Pool provides a comparable level of instructional swim services and activities to other nearby area pools. The primary focus at MRP is to provide education, instruction, training, and safety for water related activities. While the pool offers some recreational classes and events at their facility, the core goal is to be an aquatic venue that provides learning opportunities to all children and adults in the Des Moines area and region.

Current programming includes but is not limited to: community swims (MRP Swim Club and lifeguard prep), swim lessons, water exercise, swim teams (SMAC), lap swimming, water walking, family swims, open swims, and Witbit swim. The programming includes school classes and team events. Facility rentals are also available for events such as birthday parties, special events for summer and holidays, PTSA, private swims, and service training (police, fire and divers).

The existing building size has limited DMPMPD's curriculum; however, the desire is to increase the capacity of instructors to offer more early morning and evening classes for training and certification programs. Other priorities include the addition of lifeguard class for Mount Rainier High School, a warm body therapy pool, zero depth entry, gender neutral facilities, family changing rooms, and dedicated multi-use space for training classes, birthday parties, and miscellaneous functions.

Ideally, MRP's facilities would include additional recreational features for interactive play and be a safe place for swimmers and families. Reorganizing infrastructure for the building dictates that reconfiguration of the spaces, ensuring accessibility for all, modernizations such as updated technologies, security, energy efficiency, and water safety features (UV System) will be necessary to bring the vision of becoming an optimal aquatic facility to the community.

DMPMPD TERM GOALS

CRITICAL TERM (CURRENT - 2 YEARS)

- build staff capacity
- renegotiate HSD Lease
- build grassroots support for facility modifications
- partnerships with schools (PE - HS, PTSAs, PE Credits, Water Safety/Lessons)
- Meetings with legislators and county for funding support
- develop partnerships with other local pools for support during closure
- maintain free swim lessons
- swim lessons for Des Moines community
- offer balanced, community-based, lifelong swim program
- become local training center for staff to reduce barriers and increase programming capacity
- develop stakeholders/partnerships for aquatics, youth enrichment, and overall youth programming for recreation

SHORT TO MID TERM (3 - 5 YEARS)

- form partnerships with other schools
- form partnerships with private sector and government agencies
- develop citizen advisory commission
- continue maximizing swim lessons
- maximize lifeguard swim instructor training
- develop therapy pool program and include in renovations
- create a competition pool
- facility design meetings/study with bond vote
- facility remodel, redesign (or new building in new location)

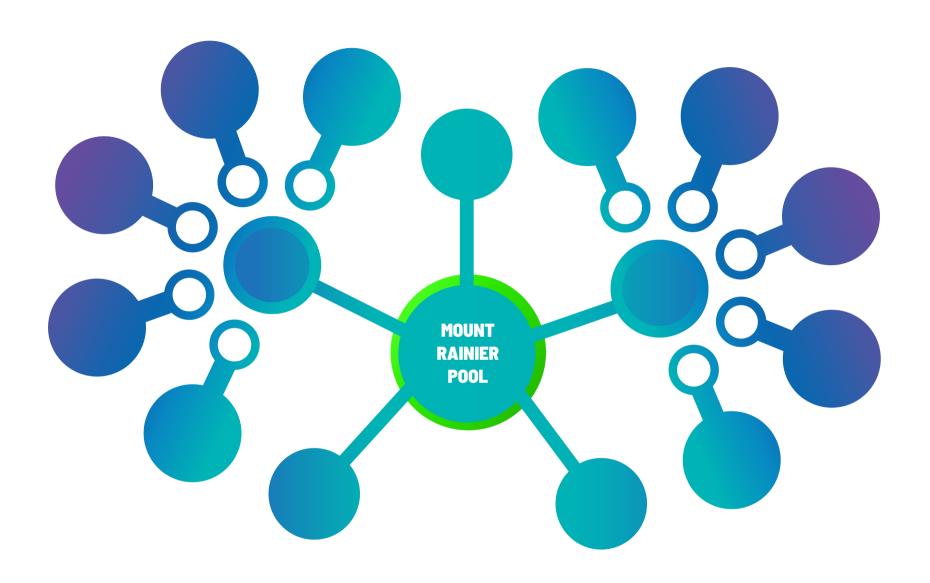
LONG TERM (6+ YEARS)

- discuss regional approach to aquatics (proposed pool)
- work with King County and other to: 1] develop a public facilities district or 2] expand DMPMPD footprint outside of Des Moines
- develop regional partnership with other government agencies
- get new regional facility built and operating
- develop grassroots support for aquatics scholarship funding
- work with schools to develop curriculum for swim lessongs, staffing, and other water-realted programs
- gain support and fundin gof replacement facility that meets the functional and physical needs
- find home for competitive aquatic teams



AQUATICS PROGRAM REQUIREMENTS

Programmatically, Mount Rainier Pool provides

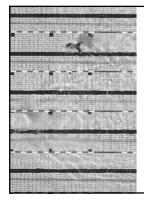


Des Moines Pool Metropolitan Park District

AG	ENDA ITEMS SU	JMMARY SHE	ET
Agenda Item #: 7b	Assigned to: District	<u> </u>	eeting Date: <u>09/13/22</u>
Under: Business		At	ttachment: Yes
Subject: 2022-2023 Progra	amming		
Background/Summary: 2022 will be the first year, s The goal is to develop an o communications.			
Fiscal Impact: N/A			
Proposed Motion: No mot	ion necessary.		
Reviewed by District Legal	Counsel: Yes	_No Date:	N/A
Two Touch Rule:	To Be Determined 9/13/22 To Be Determined	CommitteFirst Board MeeSecond Board	e Review eting (Informational) I Meeting (Action)
Action Taken: Adopted	I Rejecte	ed Pos	tponed
Follow-up Needed:	YesNo	Report b	oack date:
Notes:			
- Attachment – Fall 2022 ar	nd 2023 Programming (PowerPoint Present	tation)

2022-2023 Programming September 13, 2022 Retreat

1



Overview

- Swim Lessons
- Fall 2022/ 2023 Programming
- Saturday Open Swim/Rentals
- Other Programming
- Estimated Schedules
- Training Schedules
- Partnerships
- Positioning Questions

2

Fall Swim Lessons

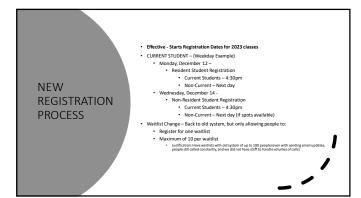
- Monday/Wednesday (one session)
 5-7pm (After Practices)
 Saturdays through December
 8-11:15am
- Registration:
 Wednesday, September 23:
 Current Student Starts at 4pm
 Waitlist calls afterwards
- . Add Parent & Child, Level 2-NEW
- Keep Wait List thru end of 2022
 Talk about new system at retreat
- November and December Trainings and Holidays (Focus on better services for 2023)
- Quality vs. Quantity

2023 Swim Lesson Dates

Season	Weekday	Weekend	Other/Notes
Winter 2023 (Jan-March)	Mon & Wed, 5-7pm	Saturday, 8-11:15am	Private Lessons Start in March
Spring 2023 (April-June)	Mon & Wed, 4:30-7pm	Saturday, 8-11:15am	Spring Break April 3-7 No Mem. Day Wknd End before mid-June.
Summer 2023 (July-September)	Mon-Thu, 9:30-11:30am M/W/Th (CK), 1-3pm Tue, 4-6pm (staff avail)	No Saturdays	No 7/4, 7/23 & Sept Classes
Fall 2023 (Oct-Dec)	Mon & Wed, 5-7pm	Saturday, 8-11:15am	No Classes after mid-Dec

Exact dates will be provided later to ensure staffing levels are met.

4

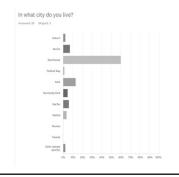


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Capacity: Resident vs. Non-Resident

- Problem: Have many people outside district signing up for lessons? (60/40 Split) 5% /NP Signup for free, but do not consistently attend (or at all)

 - Upset stakeholders that cannot get into our lessons
- Suggestion: Develop resident/non-resident registration in 2023.
- There will be a wave of current student complaints
 Can put out notice that effective a certain date, we will be doing this, but will still have backlash
 Not enough pools to serve current needs



Year-Long Programming (Fall 2022 - 2023)

- Fall 2023
 - October Halloween Event (Bring Back Wibit)
 November First PTSA Saturday

 - December
 - Utilize most school out for trainings and certifications
 No PTSA swim (too close to holidays)
- January 2023
 Bring back swim lessons
 Open Sundays (staff availability)
 PTSA Event

- February 2023
 End of MRHS Swim Teams
 PTSA Swim
 Bring back birthday parties (staff availability)
- March 2023

 - PTSA Swim
 Add private swims back

7

Y.L. Programming (Continued)

- April 2023 Spring Break (First week)

 - Certification class(es)
 No PTSA (April Pool's Day)
- May 2023 –
- Finalize and advertise summer programming
 - · Last PTSA Swim of Year
- June 2023 -
 - (lifeguard and WSI)
- July 2023 –
 Start summer classes
 - Mon-Thu (AM)
 - Mon, Wed, Thu (PM) Camp KHAOS
 Tue? (formerly SAT) evening?, 4-6pm

- August 2023
 - Close third week for maintenance (staff availability)
 - MRHS Practices start
- September 2023
 - · Slowdown for school acclimation
 - Hopefully build up so less impact
- Repeat Fall 2022 (Staffing Levels)

8



Open Swims/Rentals

- Saturdays, 1-3pm

 First, 51.00

 Third, Well:
 Second and Fourth, Regular Open Swims

 1st Saturdays, 315-41.5pm (bobby until 4-45pm)—Birthday Parties (start in Feb)
 Casembrookshere salente wateries

 3rd Saturdays, 315-43.0pm

 Fourth Condex 21 Hilloween Event, April Podri Booth, Day 15

 FISA Swims November, January, February, March, May
 Fourties on Des Moines Ememerataries Des Moines, Midway, North Hill,
 Parkside and Woodmont

 "An Second and Fourth Saturday

 In Services and Istere & Weekend staff is not optimally sta

 "In Services and Istere & Weekend staff is not optimally sta No Events on Second and Fourth Saturday
 Focus on Trainings, In-Services and Have a Weekend staff is not optimally staffed
 Build and improve staff for more capacity and quality of programming

 Swim Teams vs. Lap Swimming:
 Focus on Swim Teams to meet contractual needs Water Exercise: Other Weekday Mornings:
 Until Oct. 9:30-10:30am Programming Limited to no lap swim in evenings • Evenings: Rentals: Tue/Thu, 6-7pm
 Classes pretty full, but not so much to add additional classes at this time Hold 1-5pm, M/W/F & 1-4pm, T/TH Corporate Trainings (AK Airlines) It is quality to have more people which cultivates a positive atmosphere Meets on Sundays (and occasional Saturday)
 Need notice before programming

10



Training Schedules (Estimated)

- December (Break) Lifeguard Training (if enough interest)
- April (Spring Break) Lifeguard Training
- June (Last Week/Start of Summer Break) Lifeguard Training
 Lifeguard Recertification
 Swim Instructor Certification

- August (After Lessons) –
 Lifeguard Training
 Lifeguard Recertification (if interest)

Staff will continue to work with applicants who need to improve skills.

11

Partnerships/Summer Programming Work with other facilities to host joint programming/training Outdoor Pools, FWCC & KCAC (Help with outreach to FWSD) Approach SMAC (or outdoor pool) to takeover MRP Swim Club See if we can partner with one of the local outdoor pools Change program to Junior Lifeguard Program Staff focus on training to improve skills Focus more on stroke development

Free versus Paid Lessons Learned Swim lessons were available at no charge to the participants, which may have been a factor in the lack of commitment to show up to Problem: How do we balance quality with quantity? High-levels of drop off on free lessons Do not have any stakes (\$) in game See info from ARC survey that included free lessons The difference between the "Typical" and "Modified" program was negligible in relation to study outcomes We do not know if training to the Modified program influenced delivery of the Typical program. of the Typical program. The findings raised the need for future research addressing the impact of the following is skill acquisition in developmentally appropriate group lessons: Length of tessons. Length of tessons. Namber of sending techniques. Spool-emotional readness of the children. Suggestions: Make reduced/not free (scholarships) Make reduced/not rree (scnolarsnips Focus more on local/resident Write penalty into language for not showing up Be okay with not 100% fill rates-late cancellations Perception vs. Reality

13

Quality vs. Quantity

- Problem: Need consistent training and resources to offer quality lessons.

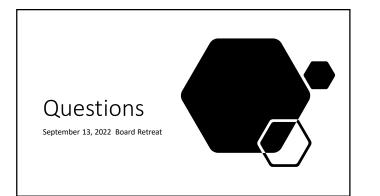
 - Lots of pools say certified, but they are not

 Requires training of staff and not just offering the most lessons possible
 - Too many offerings have multiple people teach same class to meet needs, some uncertified = inconsistent quality
- Suggestion: Work to certify more staff
 - Start with moderate number of classes that are manageable and grow from there
 - offer more trainings and focus on what makes a quality programming

 Focus on trying to get all instructors certified

 Work with partners to best serve community

 - community

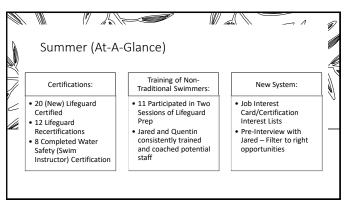


Des Moines Pool Metropolitan Park District

AGENDA ITEMS SUMMARY SHEET
Agenda Item #: 7c Assigned to: District GM Meeting Date: 09/13/22
Under: Business Attachment: Yes
Subject: Staffing Plan
Background/Summary: Over the past couple of years, there has been a national lifeguard shortage with many pools having to cut back their services and increase benefits to match private organizations. A report will be made on issues and recommendations from staff on how to counteract them in the hopes of increasing staffing capacity.
Fiscal Impact: N/A
Proposed Motion: No motion necessary. Reviewed by District Legal Counsel: YesNo Date:N/A
Two Touch Rule:To Be DeterminedCommittee Review9/13/22First Board Meeting (Informational)To Be DeterminedSecond Board Meeting (Action)
Action Taken: Adopted Rejected Postponed
Follow-up Needed: YesNo Report back date:
Notes:
- Attachment – Staffing Plan (PowerPoint Presentation)



1



2

Where We Stand/Suggestions

Since Last Discussion

- · New coordinator and manager
- Started with 6 guards + 2 managers in Fall 2021
- Grew to over 44 active guards
- Have 15+ guards including head guards graduating and moving onto university or career
- King County Aquatic Center, Shore Aquatic Center, Federal Way Community Center and City of Seattle adding benefits for daytime, certain frontline staff
- Most pools on limited schedule and/or services

Outlook/Recommendations

- Fall better than 2021 (6 vs. 26)
- Still need older guards (effects)
 2014 Affordable Healthcare Act-Require Benefits (See later slide)
 Applicant market How do we compete?
- Applicant market How do we compete?
 General/Temporary (evening and weekend)
 Lifeguard and Swim Instructor Salary Scale
 Increase, but do not need to any drastic increases
 Continue limited hours until we can find early
 morning, daytime and later evening staff
 Need to hire adult staff for flexibility
 Continue FREE training programs and staff support
 of skills enhancement
 Restructure staffing/fables to better take
 advantage of meeting current and future needs

Annual Staffing Cycle (Changeover) SD2 Current Location in Cycle Less impact in 2022; more short-term NEED MORE ADULT STAFF TO EXPAND SCHEDULE!

4

General Regulations on Minor Work

15 Year Olds

5

- 7am-7pm, All seven days
- No more than 16 hours
- Max: 3 hours/day weekdays

Afternoon/Evening Scheduling:

- Try to frame 3-4-hour window.
- Maximize peak time and availability of
- 4-7pm Best, but during extracurricular activities cut into prime times

Doesn't include time kids are in school

16 & 17 Year Olds

- 7am-10pm, All seven days
- No more than 20 hours
- Max: 4 hours/day weekdays
- Note-Headstart students have less regulations.

18 Year Olds:

- Two managers

 Ideally cover over 90 hours

 Covering should be exception, not rule=burnout
- No other adult staff in September 22
 Birthdays for eligible (mostly Winter 23)
 Go through same cycle in future years

or activities. (7:30am-3pm?)

OSHA Limits on Minor Work (Under 18)

- Cannot work in equipment or boiler rooms (checks and breakdowns) • i.e. - All equipment rooms (Equipment, Boiler, Air Handling, & Roof)
- Cannot perform duties with hazardous materials (chlorine) and other
 - Chemical Room, Adding when levels low, etc.
- (16 & 17) Cannot work without an adult past 8:00 p.m. (Service occupations if a minor works past 8:00 p.m., unless the minor is supervised by a responsible adult employee who is on the premises at all times.) <15 Cannot work past 7pm> Both cannot work before 7am
 - Limit evening hours
 - Need adult staff to cover early mornings (before 7am) and evenings after

How do we avoid burnout?

Managers covering shifts should be the exception and not the rule. (Burnout & Closures)

Scheduling, Payroll, Managing, Programming, Process Management, Maintenance, Daily Closeouts, Deposits, Scholarship Management, Swim Lesson Planning, In-Services, Trainings, Leading, Recruitment, Interviewing, Customer Service, Custodial Oversight, Filling Shifts, Organization, Certifications, Fixing Breakdowns, Other Duties as Assigned, etc.

7

TRENDS (Key Frontline w/ Full-time *Benefits)

Bainbridge Island Federal Way CC City of Seattle

- Affordable Healthcare Act requires all adults to have health insurance or pay 2.5% penalty.
 Many former adult lifeguards now working in other fields with benefit packages.
 Difficult for consistency and staff to cover early morning, during school hours and after 7pm.

8

Local Others Using Benefits (Examples)

	_	, , ,
Organization	Pay	Benefits
Bainbridge Island MPD	\$21.93 - \$30.36 DOE	Housing available, paid staff training, and orientation. Participation in the State Retirement Program, health benefits, long-term disability, and life insurance. Vacation and sick leave accrual, discount on most Park District classes, free pool pass at the Aquatic Center, and basic fitness membership at the Bainbridge Island Recreation Center while employed for employees and dependents.
Federal Way CC (City of)	\$39,780.00 - \$50,376.00 (\$19.13-\$24.22)	The City of Federal Way offers a complete benefits package to regular status full-time employees including health care, dental, vision, retirement, deferred compensation plans, flexible spending accounts, life insurance, long-term disability, holidays, vacation, and sick leave.
King County Aquatic Center (Temp)	Need Info.	Get from KCAC.
Seattle Parks & Recreation (Senior + Permanent, Part- time)	P/Pt - \$19.51-\$23.62 Sr \$22.78-\$25.55	The City of Seattle offers a comprehensive benefits package including vacation, holiday and sick leave as well as medical, dental, vision, life and long-term disability insurance for employees and their dependents.

Other benefited: Lynnwood, Shore Aquatic Center (PA), Bellevue Club, Samena Club (Bellevue), YMCA of Seattle

			Prop	osec	d Sala	ary S	ched	lule
			Des N		ol Metro			rict
		Step A	Step B	Step C	Step D	Step E	Step F	Position
Grade	1*	13.17	13.69	14.24	14.81	15.40	16.02	Asst. (15 Year Old Position)
Min Wage	Rate	15.49	N/A	N/A	N/A	N/A	N/A	Minimum Wage Level
Grade	2	17.10	17.79	18.50	19.24	20.01	20.81	Lifeguard
Grade	3	18.30	19.03	19.79	20.59	21.41	22.27	Swim Instructor
Grade	4	19.58	20.37	21.18	22.03	22.91	23.83	Water Exercise/Daytime Guard
Grade	5	20.95	21.79	22.66	23.57	24.51	25.49	Head Lifeguard
Grade	6	22.42	23.32	24.25	25.22	26.23	27.28	Lead Head Lifeguard
Grade	7	23.99	24.95	25.95	26.98	28.06	29.19	
Grade	8	25.67	26.70	27.76	28.87	30.03	31.23	
Grade	9	27.47	28.56	29.71	30.90	32.13	33.42	
Grade	10	29.39	30.56	31.79	33.06	34.38	35.76	
Grade	11	31.45	32.70	34.01	35.37	36.79	38.26	Aquatics Coordinators/District Cleri
Grade	12	33.65	34.99	36.39	37.85	39.36	40.94	
Grade	13	36.00	37.44	38.94	40.50	42.12	43.80	ii.
Grade	14	38.52	40.06	41.67	43.33	45.07	46.87	Aquatics Manager
Grade	15	41.22	42.87	44.58	46.37	48.22	50.15	

10

Recommendations

- Hire Lead Head Guard (1); Level 6 (No Second Coordinator)
 - FT Might be easier to recruit (work experience)
- Split Lifeguard into Temporary and Permanent (like City of Seattle)

 - Temporary no benefits

 Temporary no benefits

 Permanent benefits + 30 hours/week (2)

 Monday-Friday, 6am-1:30pm (Shore up early morning hours)

 Avoid hours after 7pm for now. Push for 8pm later.
- Continue to offer free trainings
 Most other organizations have adopted this now
- 2023 Pursue PERS and Full Benefits for Full-time Staff
 - Will have turnover and need to make positions more attractive

11

Questions	September 13 Retreat Meeting	

Des Moines Pool Metropolitan Park District

AGENDA ITEMS SUMMARY SH	HEET
Agenda Item #: 7d Assigned to: District GM	Meeting Date: <u>09/13/22</u>
Under: Business	Attachment: Yes
Subject: 2023 Budget Process	
Background/Summary: The presentation will be about upcoming benchmarks for budget p wage, preliminary levy estimates and other data, and a preliminary	
Fiscal Impact: N/A	
Proposed Motion: No motion necessary.	
Reviewed by District Legal Counsel: YesNo Da	ate: <u>N/A</u>
Two Touch Rule:To Be DeterminedComm9/13/22First BoardTo Be DeterminedSecond Board	Meeting (Informational)
Action Taken: Adopted Rejected F	Postponed
Follow-up Needed: YesNo Repo	ort back date:
Notes:	
- Attachment – 2023 Budget Process (PowerPoint Presentation)	

2023 Budget Process

Des Moines Pool Metropolitan Park District September 13, 2022



1

2023 Budget **Important Dates**

- July 25 Economic Forecast
- Mid-Sept. Preliminary AV
- Sept. 25 IPD/CPI Announced
- Sept. 30 2023 Minimum Wage Announced
- End of November Levy Due* to King County
- December ?? Budget Due* to King County

*Usually pass levy and budget at same time.



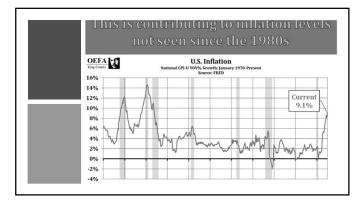
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UPCOMING MEETING DATES

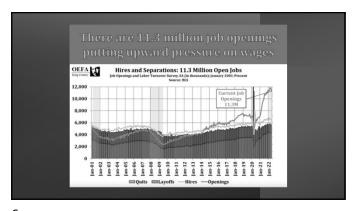
- TODAY

 Staffing
 Programming for 2023
 Budget Timeline
- September 20 (Items From 9/13 Retreat)
- October 18
 Staffing Decision
 Preliminary Budget
 2023 Levy Estimate
 Capital Reserve Update
- November 8 (Tentative) –
 Budget Review Retreat
 Capital Reserve Update
- November 15 –
 Levy Hearing
 Budget Hearing
- November ?? –
 Backup for Levy or Budget Issues

Work with Finance Committee on Review or Questions on Edits







Staffing Items

- Continue Training, Partnerships and Free Certifications (if available)
- 9/30 M.W. Announcement All Current Positions Scale will autofill from updated minimum wage
- (Tentative) Add two % time permanent guards' w/ benefits
- Downgrade second coordinator to Lead Head Guard
 Will need to adjust benefits at 16% to match
- Increase Board Stipends
 More business to cover
 More meetings with study
- Add Auto Stipends for Managers
 \$50/month each
 Deposits, Storage, Public Outreach, etc.



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7

Admin. Processes to Change/Explore

- Heartland HR no longer offered
- Changeover to new financial in 2024 (if needed)
- Explore benefit changes in 2024
- Look at server replacement
- Pair down IT costs/RFQ might be needed
- Website Changes (More \$)
- Update Phone Systems (Call Tree)



8

Largest Expense Factors

- Utilities
 - Inflation
 - Turning up water temperature(add'l - 5%)
- Staffing
 - Benefits
 - Turnover Add 10%
- Feasibility Study
 - Cost of Additional Meetings

WE NE	SERVE YOUR	
, 9,8	WHILE BOILD	ING TOUR RESUME
	See .	
OPEN POSITIONS: • Lifeguard	7	alte
Swim instructor BENEFITS:		
 Great pay FREE training Flexible schedules	The second	
APPLY NOW	CONTACT US:	

Old and New Expense Categories (In Progress)

Old (Disappearing) Categories

- Office:
 - Rent,
 - Office Cleaning,
 - & More...

New Categories

- Meeting Rentals Space:
 - MRHS if agreement doesn't cover

10



11

REVENUE

- Staffing/Capacity Effects
 - Est \$180k (Conservative)
 - Early mornings –
 More pass sales & insurance usage
 - Evenings, 7-9pm (Find rentals)
 - Weekends, 3-5pm
 Birthday Parties
 Occasional Meets
- Swim Lessons & Privates
 - Dependent again on capacity
 - Privates can affect availability of staff
- Corporate Rentals
 - Push to utilize 1-4pm weekday opening
- Grants

 - Go for second round of OSPI
 KCYAS (\$100k + Programming)
 Other? Can get grant software King County recommends (ADD)







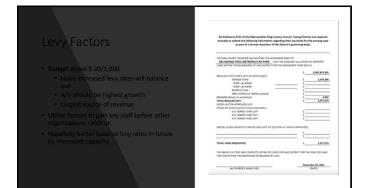
Estimated Growth for 2023 (July 25)

- 15.29% (2023)
- Use to forecast growth of all utilities and services
- Highest growth in decades
- Will probably take us over \$.20

July 2022 Countywide Assessed Value Forecast Office of Economic and Financial Analysis

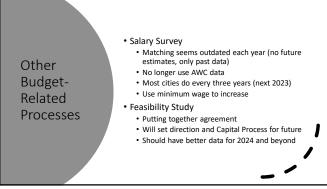
Tax Year Value		Value Annual Growth		\$ Change from March 2022 Forecast	
2012	\$319,460,937,270		0.00%	\$0	
2013	\$314,746,206,667	-1.48%	0.00%	\$0	
2014	\$340,643,616,342	8.23%	0.00%	\$0	
2015	\$388,118,855,592	13.94%	0.00%	\$0	
2016	\$426,335,605,836	9.85%	0.00%	\$0	
2017	\$471,456,288,020	10.58%	0.00%	\$0	
2018	\$534,662,434,753	13.41%	0.00%	\$0	
2019	\$606,623,698,131	13.46%	0.00%	\$0	
2020	\$642,490,492,044	5.91%	0.00%	\$0	
2021	\$659,534,881,337	2.65%	0.00%	\$0	
2022	\$722,527,903,972	9.55%	0.00%	\$0	
2023	\$832,973,230,370	15.29%	2.83%	\$22,942,406,809	

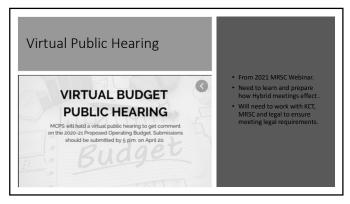
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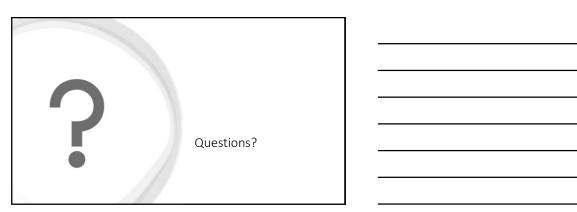


17

ENDING POINT Present final budget on November 8th meeting Have public hearing on November 15th meeting Can move budget public hearing to December (if needed) Taxes Where Do Your Property Tax Dollars Go? For Court, State Stat







Des Moines Pool Metropolitan Park District

AGENDA ITEMS SUMMARY SHEET
Agenda Item #: 7e Assigned to: District GM Meeting Date: 09/13/22
Under: Business Attachment: Yes
Subject: Office Move/Admin Changes
Background/Summary: This will be an update on moving items from the office and potential administration changes that affect the move. The District GM met with the Finance Committee on September 2 nd . The attached presentation
contains suggestions from the District GM on the process for discussion.
Fiscal Impact: N/A
Proposed Motion: No motion necessary. Informational only.
Reviewed by District Legal Counsel: YesNo Date: N/A
Two Touch Rule:To Be DeterminedCommittee Review9/13/22First Board Meeting (Informational)To Be DeterminedSecond Board Meeting (Action)
Action Taken: Adopted Rejected Postponed
Follow-up Needed: YesNo Report back date:
Notes:
- Office/Admin Change (PowerPoint)



Office/Admin Transition

September 13, 2022 Retreat Meeting

1

Items that Must be Accounted For

- Administration Changes
- Office Changes
- Server



2

Administration Changes (Finance)

Need to overhaul finance processes. Weakest part of overall processes.

SHORT-TERM (2022)

- Find Hosting Options for Software
- Staff Training on VisionMS

 - Met this morning Also explore other hosting options
- Look at consolidating payroll from Heartland to VisionMS
 - Heartland no longer supports HR
- Re-evaluate Report Processes for Annual Report

LONG-TERM (2023 & Beyond)

- Look at Changing Software to:
 - Cheaper Options
 Quickbooks, Sage, Other, etc.

 - Expensive Options
 Replace with bookkeeping/accountant
 Clerk (front end)/ BK/Acct (back end)
- Allow to replace server with hosted option
- Get help with improving processes through audit or professional help



Office Changes Update

- Storage
 Removing items to trash
 Surplus all items in October
 Start moving equipment to storage in Fall
 All dependent on staffing
- End agreements for copier, cleaning, internet and other services

4

Server

- Figure out hosting of VisionMS.
- Figure out hosting of VisionMS.
 Meet with CMIT to discus...
 Moving server or,
 Migrating information to hosted server

 If server move, figure out:
 Internet access (including Clerk access currently remote access)
 Internet security (CMIT & WCIA)



5

Questions/Comments

September 13 Board Retreat